



AN UNYIELDING PURSUIT OF EXCELLENCE THROUGH CLIENT SERVICE, WORKPLACE INNOVATION, AND TEAM DEVELOPMENT

As we look ahead to a promising future, 2018 will be viewed as a monumental milestone in our Firm's history. Thanks to all of you, we posted record revenue and profit performance. Your hard work and dedication led to unprecedented growth in account development, talent acquisition, and office expansion.

Think about our journey over the past year. We began 2018 honored as one of *FORTUNE's* 100 Best Companies to Work For® in the United States, and we closed our phenomenal year welcoming two remarkable firms to the Ryan family—Economics Partners and VAT Systems. Together, we will grow our international tax presence in unimaginable ways.

The capital behind both acquisitions was made possible by a \$317 million investment in our Firm by Onex Corporation, which provided a 42% interest in Ryan, now valued at \$1.1 billion. Given Onex's strong track record and focus on internal and external growth, there is no stopping our momentum as we race forward to become a billion-dollar global leader in tax services.

From awards to acquisitions to investments, none of this would have been possible without the most dynamic and dedicated team in the industry. You make it all possible—our tremendous success, sterling reputation, industry-leading client portfolio, and a work environment that is one of the very best in the world.

This book is a glimpse into our tremendous achievements and outstanding performance. These are your awards, Ryan. In 2018, you proved every day that we are the world's best team in tax by living our values with purpose and serving our clients with integrity.

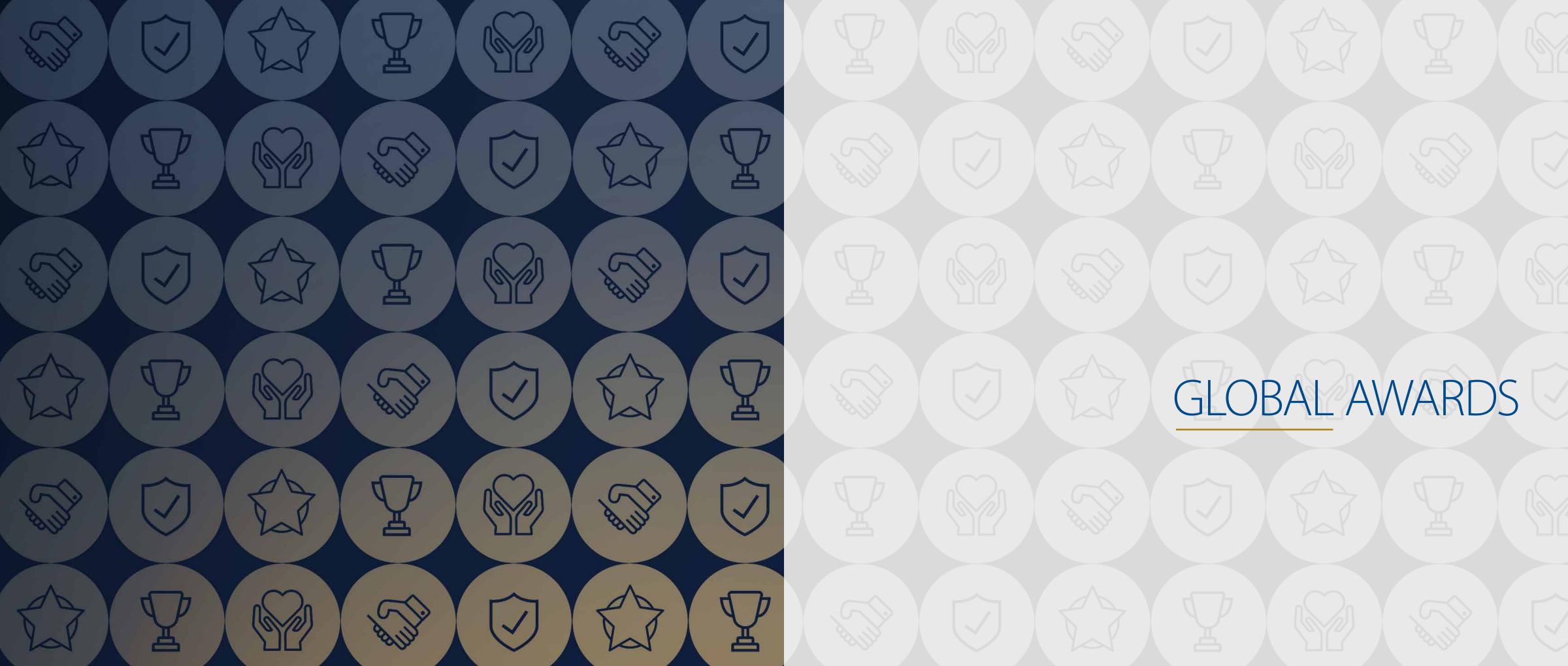
Together, we are pioneering new possibilities for a better tomorrow. Thank you.

Ja. Brint Ryan

G. Brint Ryan,

Chairman and CEO

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GLOBAL





ICSS CERTIFICATION

Customer Service Institute of America

In 2018, Ryan became the first company to ever qualify for back-to-back recertification of the prestigious International Customer Service Standard (ICSS) Gold Certification from the Customer Service Institute of America (CSIA), a member of the International Council of Customer Service Organizations. CSIA conducted a rigorous evaluation at multiple Ryan offices for this three-year accreditation. It is an honor to be recognized for our dedication to client service excellence.





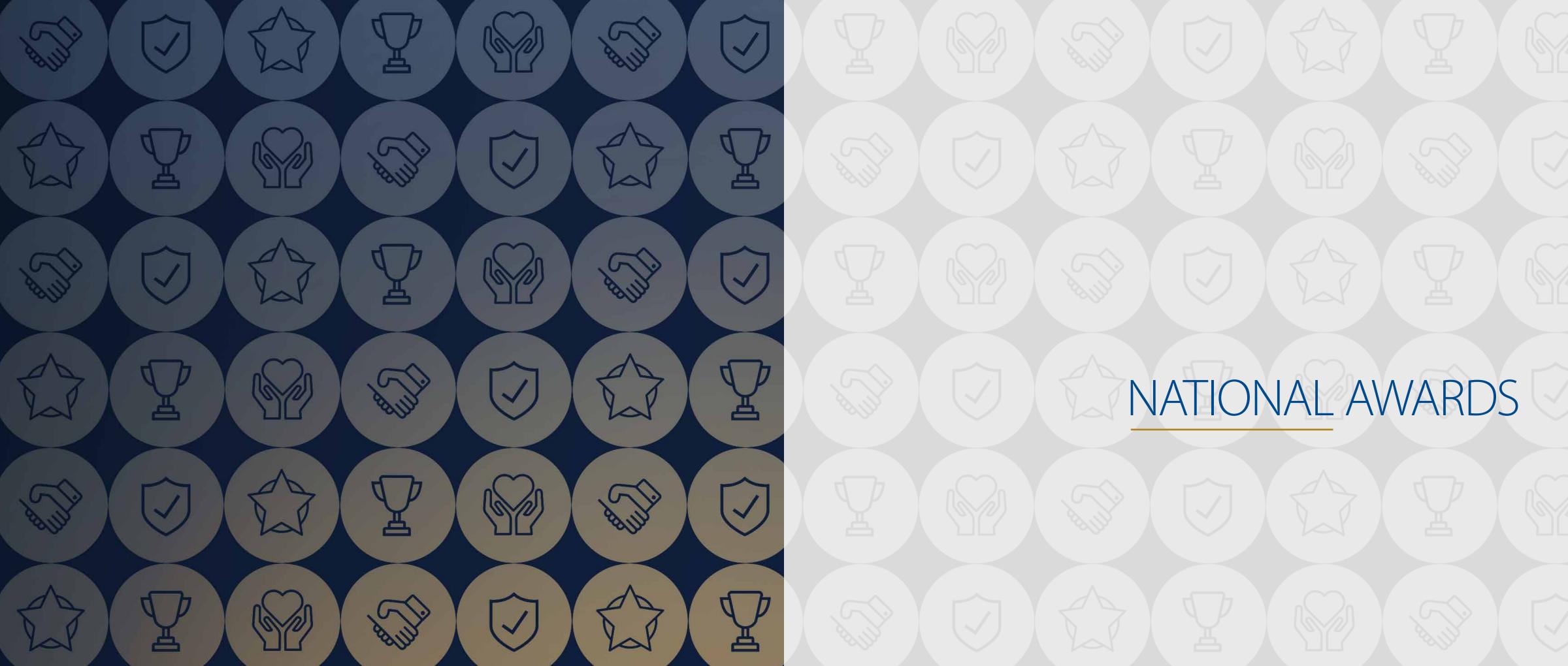




INTERNATIONAL SERVICE EXCELLENCE AWARD

Customer Service Institute of America

As a result of our efforts to enhance client support and service through unique tools and perspectives, Ryan was awarded the 2018 International Service Excellence Award for Customer Service Project of the Year - Continuous Improvement category. Ryan's unwavering commitment to excellence in client service reached new heights in 2018. Spearheaded by a team dedicated to creating a world-class experience for our clients, we kicked off an initiative that will transform the way we interact with our clients.



CANADA

Inclusion

Great
Place
To
Work

2018

Best Workplaces™

BEST WORKPLACES FOR INCLUSION

Great Place to Work Institute

The experts at the Great Place to Work Institute named Ryan one of the 2018 Best Workplaces for Inclusion in Canada. The Firm focuses on results and works to deliver excellence in client service. Together, we strive to build an inclusive culture that supports all employees regardless of personal characteristics (e.g., gender, ethnicity, age, sexual orientation).





BEST WORKPLACES FOR PROFESSIONAL SERVICES

Great Place to Work Institute

The Great Place to Work Institute recognized the Canadian offices of Ryan as one of the Best Workplaces in Professional Services for 2018. Ryan's unique culture sets us apart in the professional services industry. We are thrilled to receive this honor for the second consecutive year.





BEST SMALL AND MEDIUM EMPLOYERS IN CANADA

Aon Hewitt, Queen's University School of Business, PROFIT Magazine

Once again, Ryan was included on the Best Small and Medium Employers in Canada list at the prestigious Platinum level. This elite ranking is reserved for the top 25% of all Aon survey participants. This year marked Ryan's fifth consecutive year on the list. The Aon Best Employers in Canada study collects data from more than 500 companies in Canada and represents the companies that stand out based on employee feedback.

CANADA







BEST WORKPLACES IN CANADA

Great Place to Work Institute, Globe and Mail

For the sixth consecutive year, Ryan was recognized as one of the Best Workplaces in Canada, ranking ninth on this highly respected list published in the *Globe and Mail*. Our workplace culture positions employees for professional and personal success, and Ryan is proud to earn a top-10 spot on this list.





INDIA'S GREAT MID-SIZE WORKPLACES

Great Place to Work Institute, Mint

For the second consecutive year, Ryan is proud to be named to the list of Great Mid-Size Workplaces in India. This prestigious list recognizes companies that have a high-trust, high-performance culture. Ryan's process is aimed at continuous improvement based on employee feedback, which allows us to maintain our competitive edge.



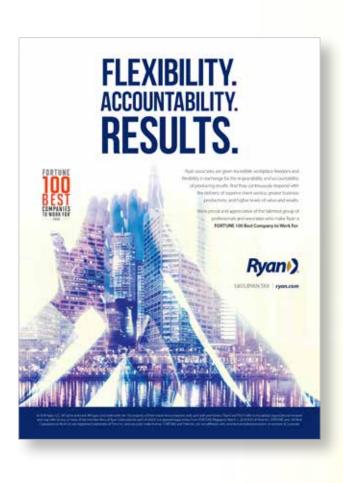






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100 BEST COMPANIES TO WORK FOR

FORTUNE

Once again, Ryan was named to the prestigious *FORTUNE* 100 Best Companies to Work For list. This remains the definitive list for companies that innovate and grow while creating the workplace of the future. Ryan's commitment to seeking feedback and working towards continuous improvement creates a world-class employee experience with trailblazing flexibility and industry-leading benefits, making us one of the *FORTUNE* 100 Best in 2018.



UNITED STATES

UNITED STATES





100 BEST WORKPLACES FOR MILLENNIALS

Great Place to Work Institute, FORTUNE

For the third time in four years, Ryan was named one of the 100 Best Workplaces for Millennials in 2018 by the culture experts at *FORTUNE* and Great Place to Work Institute. Ryan's innovative workplace environment resonates with employees of all generations.

We are proud to be one of the employers of choice for millennials once again.



Great Place To Work

Best Workplaces[™]
in Consulting &
Professional Services

2018

BEST WORKPLACES IN CONSULTING & PROFESSIONAL SERVICES

Great Place to Work Institute, FORTUNE

The Great Place to Work Institute named Ryan one of the Best Workplaces in Consulting & Professional Services. Ryan ranked ninth on the Large Companies list in 2018, which was compiled from employee feedback across a range of topics, including fairness, pride, trust, camaraderie, and respect.







BEST WORKPLACES FOR DIVERSITY

Great Place to Work Institute, FORTUNE

For the third time, Ryan was included on the list of Best Workplaces for Diversity as published by *FORTUNE* magazine and the Great Place to Work Institute. This list, based on anonymous employee feedback, recognizes companies that have created an inclusive culture where all employees, regardless of gender, race, age, disability, and sexual orientation have the same opportunities and a voice in the workplace.



UNITED STATES UNITED STATES





WORKFORCE 100

Workforce

For the first time in the history of the Firm, Ryan was included on the prestigious 2018 Workforce 100 list—the definitive ranking of the world's top companies for HR. Workforce editors develop the list with researchers from the Human Capital Media Research and Advisory Group. Ryan was ranked number 27 overall.



Great Place Best Workplaces™ for Women

75 BEST LARGE WORKPLACES FOR WOMEN

Great Place to Work Institute, FORTUNE ▶

The Great Place to Work Institute and FORTUNE magazine recognized Ryan as one of the 75 Best Large Workplaces for Women. This important list, based on employee feedback, recognizes companies where men and women experience and excel in the workplace equitably.



UNITED STATES







FASTEST GROWING FIRMS

Consulting



In 2018, Ryan was named one of *Consulting* magazine's Fastest Growing Firms. This is Ryan's fourth year to make this list that ranks firms based on their revenue growth over the preceding three years.

AWE WORKPLACE EXCELLENCE SEAL OF APPROVAL

Alliance for Workplace Excellence

For the eighth consecutive year, Ryan earned the Workplace Excellence Seal of Approval from the Alliance for Workplace Excellence (AWE). Ryan was one of 41 companies that came out on top after a rigorous process that reviews employee survey data, workplace programs, and corporate policies in eight key areas: innovative corporate culture and management practices; family and employee-friendly policies and programs; strong health and wellness initiatives; employee growth and learning opportunities; commitment to corporate, social, and civic responsibility; diversity and inclusion practices; flexible work environment; and safety and security.



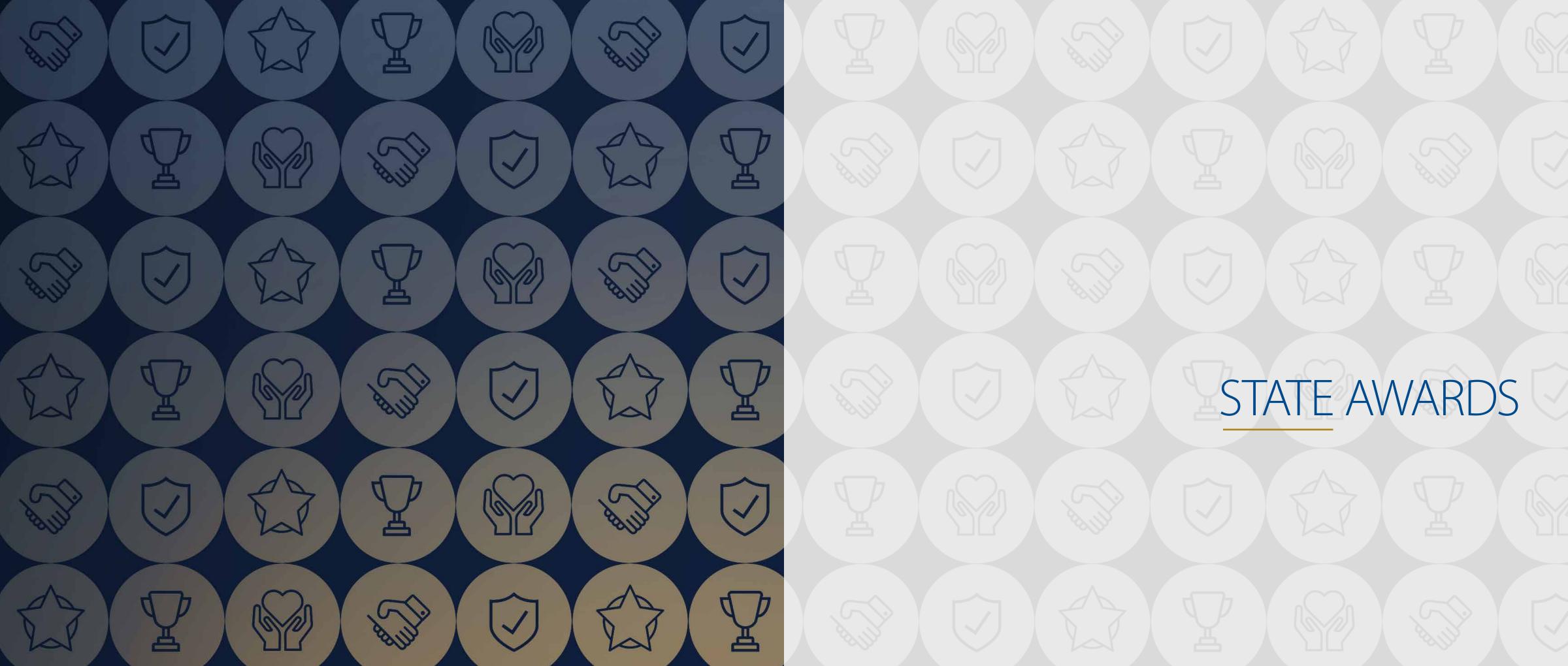


50 MOST ENGAGED WORKPLACES IN NORTH AMERICA

Achievers

Since 2011, Ryan has been on this prestigious list that recognizes workplaces providing innovation and leadership by committing time and resources to keep employees engaged. Recognized companies focus on creating a workplace that embraces eight key elements of engagement: leadership, communication, culture, rewards and recognition, professional and personal growth, accountability and performance, vision and values, and corporate social responsibility.





ARIZONA







TOP COMPANIES TO WORK FOR IN ARIZONA

Best Companies Group, azcentral

Ryan was named one of the Top Companies to Work for in Arizona by *azcentral*. In 2018, Ryan ranked third in the Large Company category based on employee feedback. This is the sixth consecutive year for Ryan to be named to this list.

BEST PLACES TO WORK IN ILLINOIS



Best Companies Group, Daily Herald Business Ledger

For the eighth consecutive year, Ryan was named one of the Best Places to Work in Illinois.

Employee feedback is at the heart of this list, and to know our employees fill out anonymous surveys to brag on their workplace culture is a true honor.



Best Companies Group, Ohio Society for Human Resource Management State Council

Ranking eighth overall as a Best Employer in Ohio is an honor. It is a testament to our values to be included on this list for the eighth consecutive year. Our programs and policies are designed to support employees personally and professionally, and together they are the framework for our workplace success.





BEST PLACES TO WORK IN PA

Central Penn Business Journal

For the seventh consecutive year, Ryan was named to the list of Best Places to Work in Pennsylvania. Ryan ranked fourth in the Large Company category, cementing Ryan as an employer of choice in the Keystone State.



TEXAS





BEST COMPANIES TO WORK FOR INTEXAS

Best Companies Group, Texas Monthly

Texas Monthly honored Ryan as one of the best companies to work for in the great state of Texas for the eighth consecutive year. We are proud to be included in the top 10 employers earning this recognition for workplace excellence.





BEST WORKPLACES IN TEXAS

Great Place to Work Institute, fortune.com

For the second consecutive year, Ryan has been included on *FORTUNE* and the Great Place to Work Institute's list of Best Workplaces in Texas. Ryan's innovative workplace culture is a key part of our success, and we are pleased to be recognized by these industry experts.

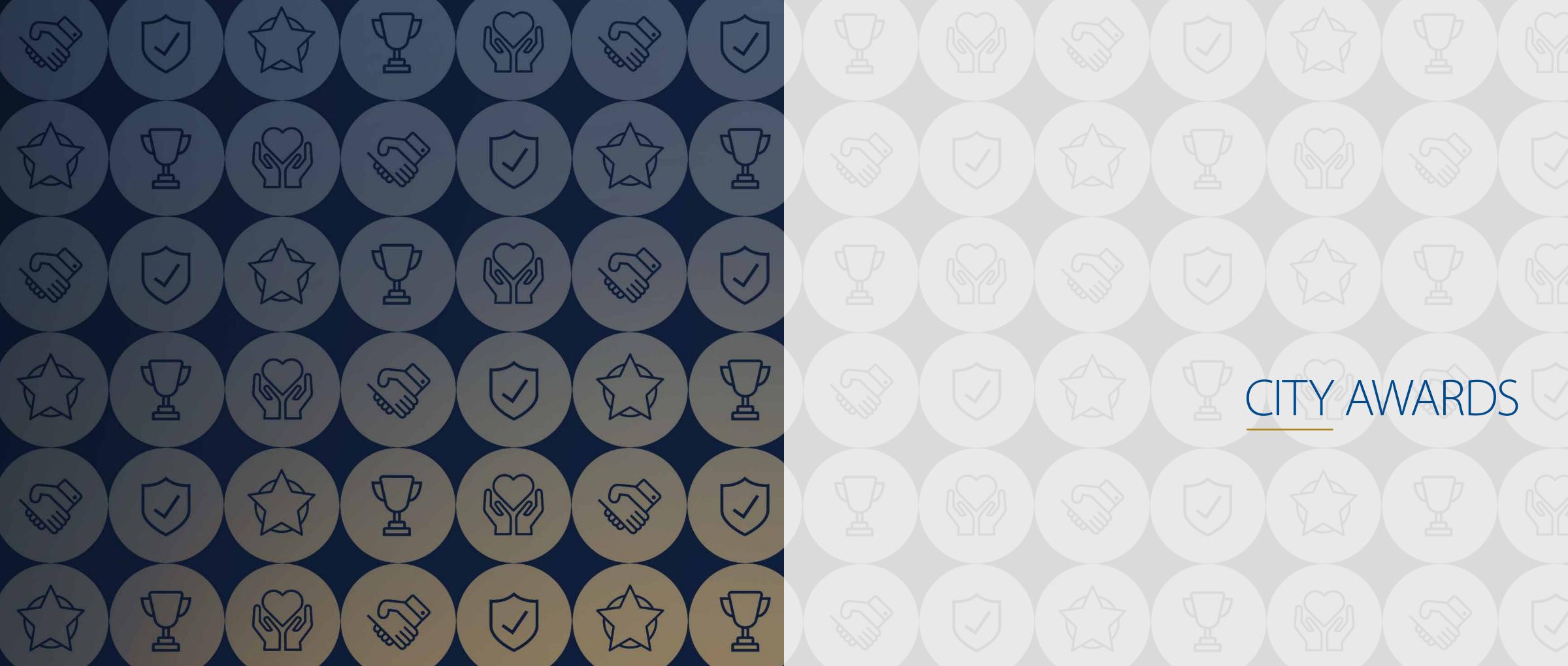


BEST PLACES TO WORK IN VIRGINIA

Best Companies Group, Virginia Business

In 2018, Ryan was again named as one of the Best Places to Work in Virginia. This marks the third time Ryan has been included on this list comprised of anonymous employee feedback about workplace culture, benefits, and programs.













TOP WORKPLACES IN ATLANTA

Energage, The Atlanta Journal-Constitution

For the second time in three years, Ryan's Atlanta office was named as one of the Top Workplaces in Atlanta for 2018. Ryan is pleased to be included on this prestigious list that promotes our culture and the employee experience we provide.

AUSTIN





TOP WORKPLACES IN AUSTIN

Energage, Austin American-Statesman

For the eighth time in nine years, Ryan's Austin office was named as one of the Top Workplaces in Austin. This employee recognition makes up the definitive list of choice employers in the Austin area.









Best Workplaces™ in Chicago

2018

BEST WORKPLACES IN CHICAGO

Great Place to Work Institute, fortune.com

Fortune.com included Ryan on its list of Best Workplaces in Chicago. The culture professionals at the Great Place to Work Institute, in partnership with FORTUNE, created this impressive list, showcasing employers that stand out from the crowd in the Windy City.





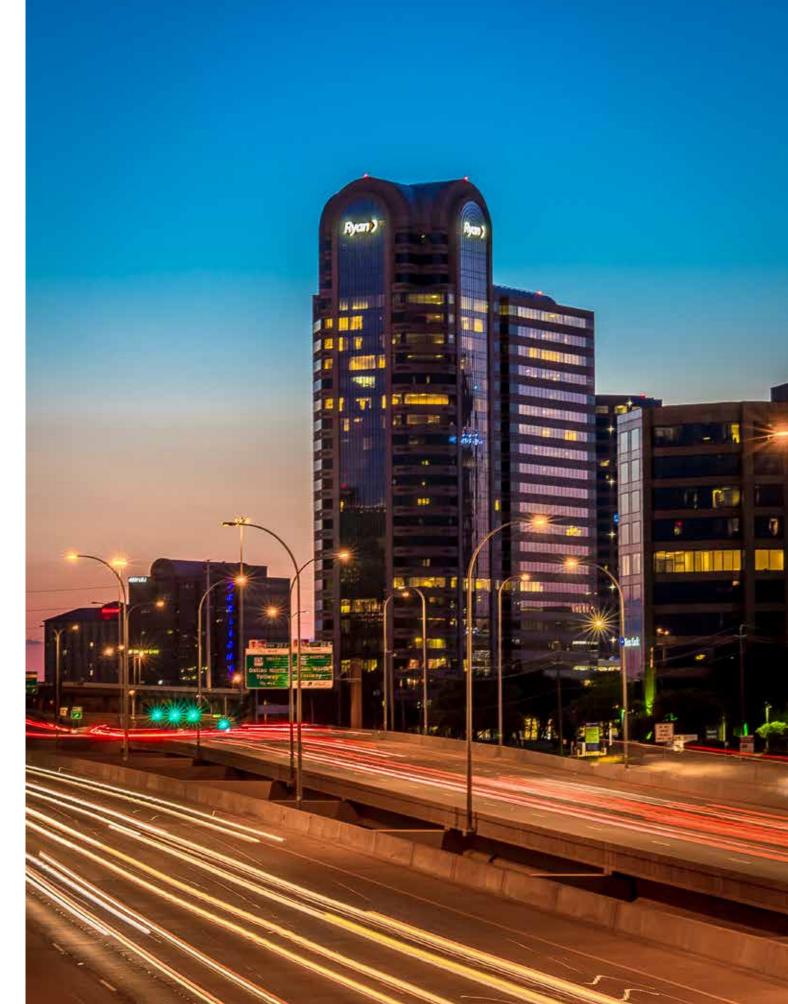
DALLAS BUSINESS JOURNAL



BEST PLACES TO WORK IN DALLAS

Dallas Business Journal

This year marks the eighth consecutive year our Dallas office was recognized as one of the Best Places to Work in Dallas. This prestigious list of top employers in the North Texas area recognizes employers that create an innovative workplace and keep employees happy and engaged. We could not be prouder to be ranked third overall in the Large Company category.



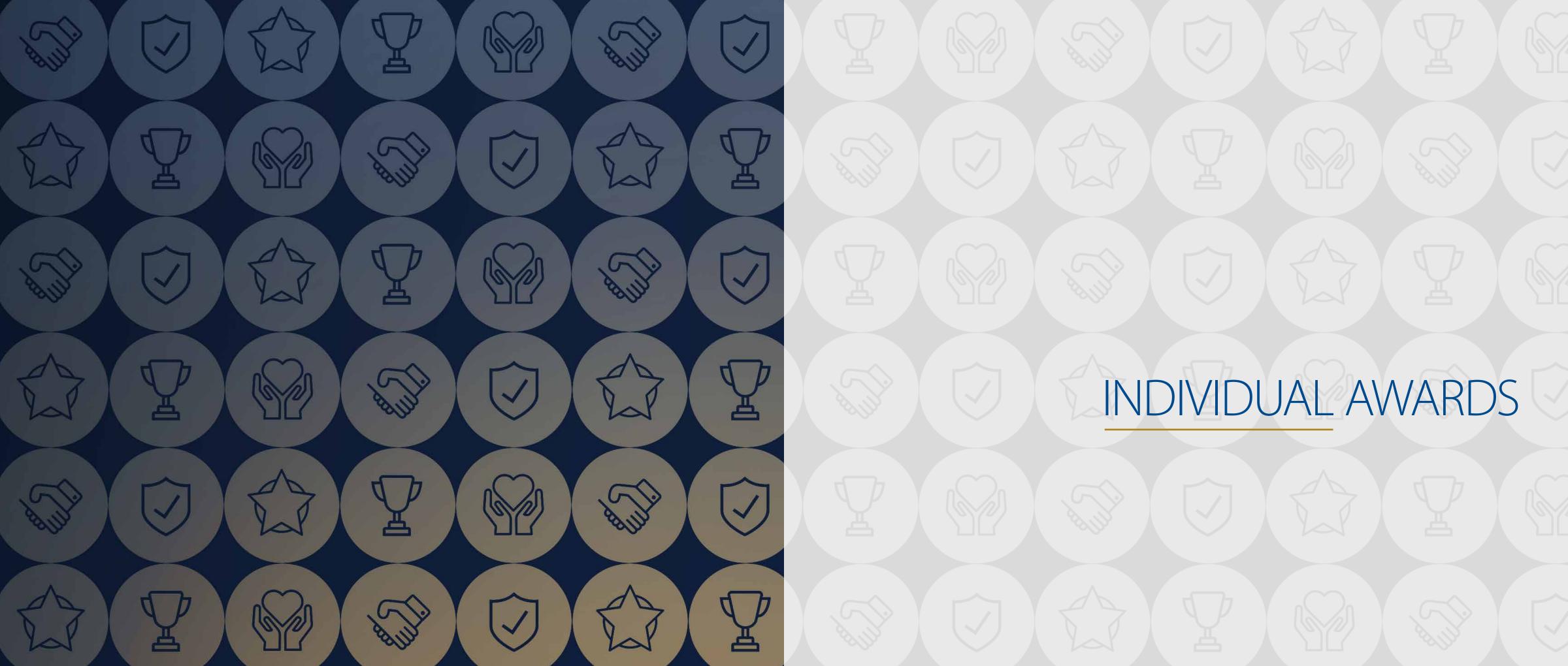




BEST PLACES TO WORK IN LOS ANGELES

Los Angeles Business Journal

For the eighth time, Ryan was named one of the Best Places to Work in Los Angeles. This recognition is based on an independent review of Ryan's programs and benefits. We are honored to be included among the outstanding companies based in the greater Los Angeles area.





Ryar

In 2018, the Chairman's Award was presented to **Kristi Bryant** at the Annual Firm Meeting. On the 10-year anniversary of *myRyan*, it was fitting to recognize Kristi for her role in helping Ryan develop our industry-leading workplace flexibility program. After 10 years, *myRyan* remains one of the cornerstones of Ryan's workplace and culture, positioning Ryan as a leader in workplace innovation.

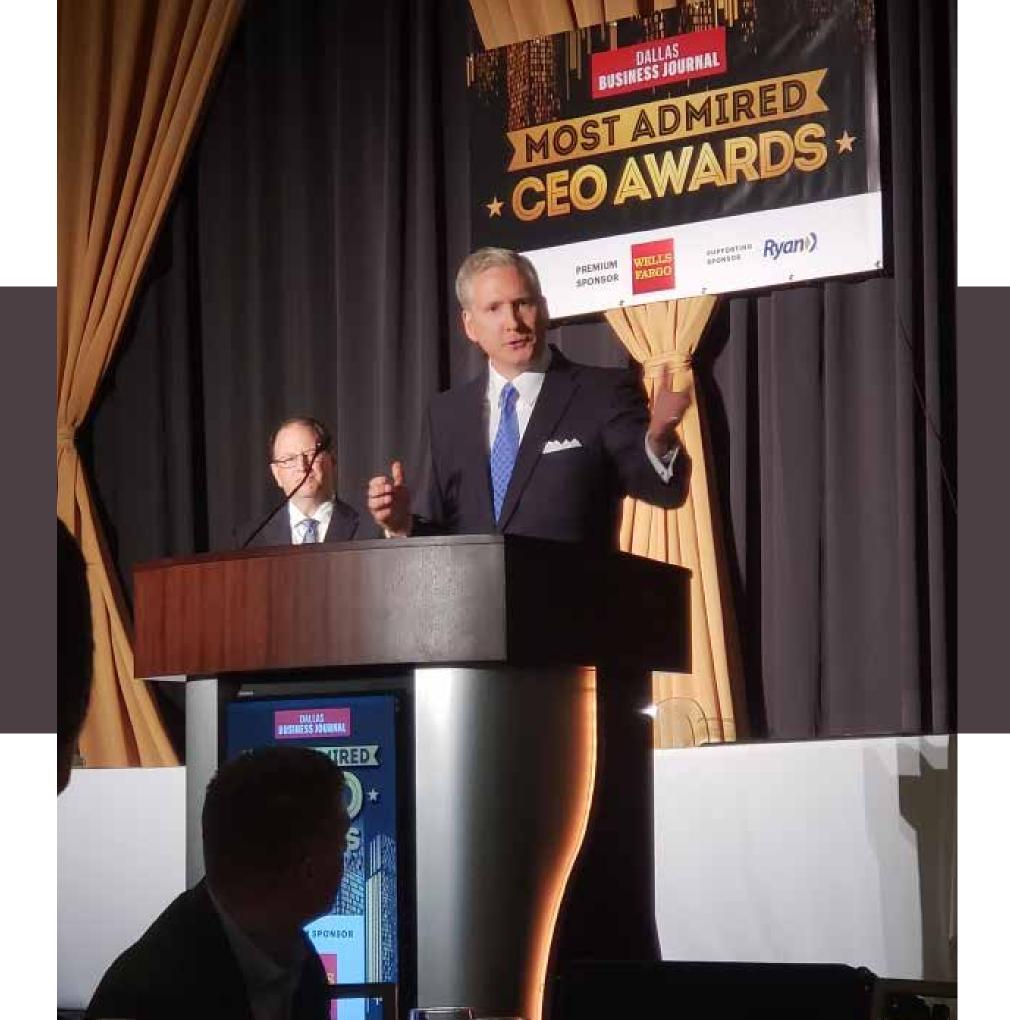
FIRM

INNOVATUS AWARD

Rvan

The 2018 recipient of the Innovatus Award was **Nathan Hutchings**, Senior Consultant in the Fuels and Excise Tax practice. Nathan was recognized for his groundbreaking research in gasoline refining and blending, specifically the use of butane identified for tax purposes as an alternative fuel. This discovery led to a reinterpretation of the tax codes, sizeable potential savings for existing clients, and several new engagements.







MOST ADMIRED CEO

Dallas Business Journal

G. Brint Ryan was one of the CEOs recognized on the *Dallas Business Journal* inaugural list of North Texas Most Admired CEOs in 2018. This prestigious collection of Dallas/Fort Worth executives includes selected honorees based on votes by the honorees themselves. Brint was also the recipient of the Readers' Choice award for the Banking and Financial Services and Insurance category. The *Dallas Business Journal* established this program to recognize leaders who run their business with integrity and acumen and are an inspiration to employees and their community.

DALLAS





40 UNDER 40

Dallas Business Journal

Josh Cohen, Principal and Practice leader of Ryan's largest practice area— Transaction Tax—was named to the *Dallas Business Journal's* 40 Under 40, 2018 Class. This list recognizes Dallas' brightest stars, and Josh is certainly the epitome of the best Dallas has to offer. Josh is a proven leader known for creating pioneering solutions to our clients' taxing problems.





ADMIN AWARDS

AdminAwards

Kathy Bracamontes, Executive Assistant to Ryan's Chief Operating Officer Ginny B. Kissling, was named one of the finalists for the 2018 Dallas Admin Awards in the Leadership Award category. Her ability to handle anything and everything that comes her way is admirable. She is truly a role model to all her colleagues at Ryan. Even though her role has evolved, she always makes time for those that need help and guidance.



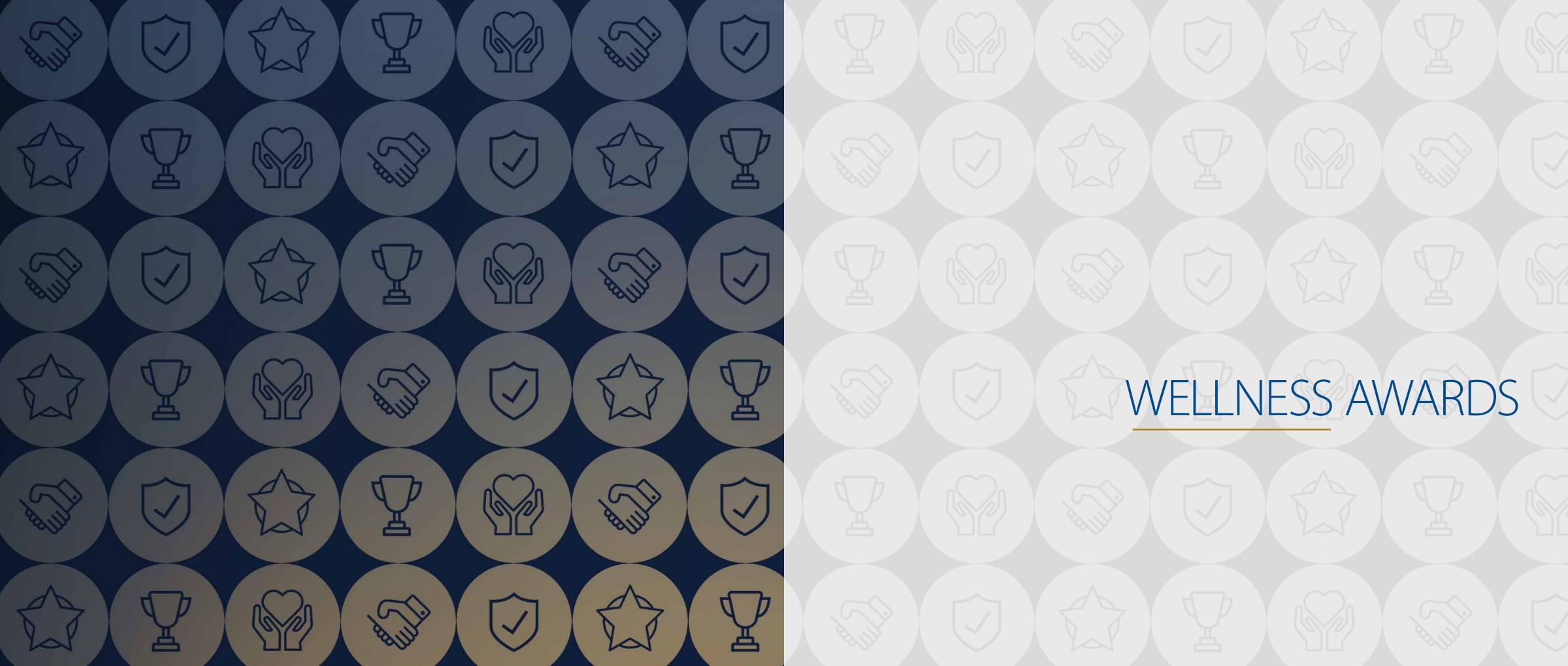


MERGERS AND ACQUISITIONS

D CEO

Senior Director **Stephanie Grossman** was recognized by *D CEO* as one of the finalists in the Attorney Dealmaker of the Year category. Before joining Ryan, Stephanie spearheaded the divestiture of four lines of business in three countries.







AWE HEALTH AND WELLNESS SEAL OF APPROVAL

Alliance for Workplace Excellence

For the sixth time, Ryan was named a Health and Wellness Trailblazer by the Alliance for Workplace Excellence (AWE). This program recognizes employers that put an emphasis on wellness by creating innovative programs and providing benefits supporting healthy choices for employees.



