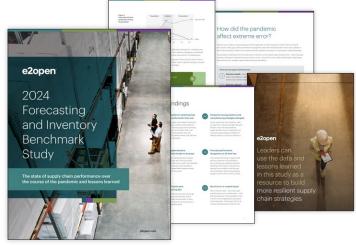


The e2open 2024 Forecasting and Inventory
Benchmark Study examined supply chain
planning performance over the past five years —
covering every phase of the Covid pandemic,
and its aftermath. Given the probability of future
large-scale disruptions of this type, the report
provides key learnings for how businesses can
improve operational resilience.



Impact of the pandemic on supply chains

The pandemic was an unprecedented disruptive event. It led to some dramatic shifts in the business landscape, including:



5X increase in order cuts at the peak of the pandemic versus pre-pandemic levels, which has still not fully recovered



Forecastability dropped sharply and stayed below baseline levels for almost four years



The key takeaway here is twofold: 1) it's much harder to do business in the post-pandemic environment; and 2) long-held supply chain practices are no longer good enough.

Impact on planning performance

There was a breakdown in planning performance during the pandemic which exposed a vulnerability in traditional planning methods. This resulting chaos had a disastrous effect on supply chains, such as:



47% of all volume was exposed to extreme error in April 2020 (extreme oversell or extreme undersell)



4 years – the amount of time it took for forecastability to recover from the pandemic



The solution: multi-echelon inventory optimization + demand sensing

Al and real-time data are proven to improve forecast accuracy in normal operations. Supply chain operators that employ this technology gain a competitive advantage over their competitors, including:



30-40% reduction in forecast error when utilizing demand sensing



3x more value realized from planning investments in people, processes, and technology with demand sensing



40-50% reduction in safety stock when combining demands sensing with Multi-echelon Inventory Optimization (MEIO)

Our survey data shows that companies get 3x more value from planning investments using AI, and companies that are serious about squeezing the most from inventory investments should combine MEIO with demand sensing for optimal performance during periods of major disruption.

