EBOOK

The **7** essential documents to automate for business success





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Agility is a key topic in today's business landscape, as speed and efficiency are the cornerstones of any successful organization. When companies have the ability to quickly adapt or shift direction to respond to evolving customer needs, it's easier to keep up with market changes. The truth, though, is that most organizations don't move as quickly as they'd like especially when it comes to their sales teams.

Many companies have implemented technologies—like customer relationship management (CRM) platforms, lead funnel strategies, and new communications tools—to accelerate their operations. But they frequently find their approach still requires serious manual effort.

Sales teams, in particular, waste precious time and resources on repetitive tasks and manual data entry when preparing quotes, proposals, and contracts—so much so that sales reps spend only 33% of their time each day actually selling. Key data is often stored in disparate, siloed systems, forcing users to scour multiple sources for the information they need, which they then copy and paste into their documents.

Even if it's all in Salesforce, crucial account data is spread across different objects (Accounts, Opportunities, Contacts, and custom objects) so that users must constantly toggle between different screens to collect the information they need.

To combat these challenges, sales and sales operations leaders should consider document automation tools, which reduce manual work, improve data quality, and strengthen their brands. Automating time- and resource-intensive processes will allow their teams to work more efficiently, be more responsive to customers' and partners' demands, and gain a strategic advantage when it comes to winning new business and maintaining existing accounts. This guide will highlight seven documents all organizations-regardless of industry, vertical, or locations-should consider automating to:

- Eliminate time-consuming and error-prone manual data entry
- Increase team efficiency and improve performance without requiring additional resources or expenses
- Deliver an exceptional customer experience through easy-to-understand documents, faster negotiations, and a quicker path to adopting the products and services they need.

Automation can transform your organization into a more nimble, productive, and profitable engine. To get the greatest return on your technology and human capital investments, here's a list of seven essential documents to automate for the greatest impact on your sales velocity and team performance.



Pipeline reports and opportunity reports

Clear and accurate reporting is an essential part of the sales toolkit. Managers and executives need to understand the sales pipeline to properly align resources. They need insights into sales performance and trends– whether it's segmented by rep, lead source, territory, or industry vertical-to make quick decisions and meet growth goals.

Most sales organizations aren't meeting this need. While the majority of sales managers have tools in place to gather insights into their team's activities and performance, those processes don't work effectively for many of them. Most managers are collecting the right data, but are not getting the reports they need.

> **61%** of sales managers have trouble gathering insights into current opportunities

(Source: Sales Engagement Platforms Are The New Frontier Of B2B Selling. Forrester. May, 2017.)

Why automate?

Remove reporting roadblocks

Built-in or out-of-the-box reporting capabilities often have data source limitations, making it extremely challenging to report on information that resides across multiple objects.

Share the (data) wealth

If data is the lifeblood of an organization, then sharing that data effortlessly with both internal and select external stakeholders is critical to success. Many dashboards only offer visibility for internal audiences. If you need to share them with anyone who isn't an authorized user of that particular system, you're stuck.

Stop wasting time on formatting fixes Putting together a beautiful, presentable report—for executive or board reporting, for example—means your sales admin or business intelligence (BI) team will spend hours exporting data, editing it, and formatting it in Excel or PowerPoint.

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How does it work?

Set it and forget it

Schedule automated recurring reports to send to anyone inside or outside of your Salesforce organization. Combine data from multiple disparate objects into one clean report—and do it just once, then let automation take over the daily, weekly, or monthly sends.

Customize content by recipient

Build and schedule a single report, but use dynamic content settings to ensure recipients only receive the subset of data they need.

Make it appealing and easy to read

Use fully formatted document templates, including charts, tables, graphs, hyperlinks, and images, and even customize the HTML email that carries the report to include background, instructions, or anything else you might need. Your templates will enforce consistent, professional branding on all reports.

Key considerations:

What reports does your team need, and who needs them?

Work with sales management to identify areas where they'd like to make better data-driven decisions. Determine stakeholders inside and outside of your organization who need access to performance insights.

Where is the data stored?

Some data is stored on single Salesforce objects, like simple lead data, while other data is stored across multiple objects, like pipeline engagement data that is spread across Accounts, Opportunities, and Contacts. What data is currently most difficult for your team to access, and where is it stored?

Which data is aggregated?

Essential data can live in a number of different systems. Identify data stored in enterprise resource planning (ERP) systems and other sources outside of your CRM that could add value to your documents.

What output format should the data be in?

Different chart types will more clearly visualize different types of data. Work with stakeholders to understand their needs and preferences.





Sales proposals

Sales proposals can be a major time suck if they're still being produced manually. Sales reps have to repeatedly copy and paste data into templates, creating many opportunities for errors, like using the wrong template or source data. This can result in delayed delivery of the proposal. Your prospects expect better, and errors give them time to lose interest or research other options. Once the proposal does go out, it's difficult to measure its effectiveness. How interested is the prospect? Have they even opened it?

When it comes to proposals, document automation saves time, helps reps share dynamic proposals, and track customer engagement to close deals more easily. In fact, sales organizations can improve their close rates simply by automating their proposal generation and tracking processes.

> Over **50%** of sales organizations have improved their win rate by automating their proposal process. (Source: 2017 Proposal Automation

Market Pulse. Qvidian.June, 2017.)

Why automate?

Save time and resources

Sales reps should spend their time selling, rather than on monotonous administrative tasks. Sales organizations need a faster, simpler way to gather needed information, then share and track sophisticated, formatted proposals.

Stay on-brand and include engaging content

Proposals should be seen as marketing tools, with brand consistency as a necessary baseline. Many systems enable quote generation in PDF, but creating templates that incorporate perfectly formatted charts, tables, images, and even video to generate proposals will help put your best foot forward.

Keep track of everything, including engagement Every version of a proposal should be tracked. Sales management can use data insights to improve sales process elements, and gain visibility into deal status, content usage, and other measures. If you can also track your

prospect's engagement with the proposal you send, you will have the advantage of knowing when to contact them to talk terms.

How does it work?

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Generate proposals faster than you can say "generate"

Administrators set up customized document templates, which sales reps can use to generate and send personalized proposals via a secure link that prospects can access from any device. Then reps can track how they engage.

Put your best foot forward

Administrators and marketing teams can tailor templates visually and map data from systems of record (CRM, CPQ, and so on) for speed and control. Content is dynamic and can include embedded videos, online forms, and interactive content for better engagement. Entire sections can be included or hidden based on any information in Salesforce–deal size, rep role, account location, industry, or anything else your organization uses to segment.

Get it right the first time

Automation and standardization ensure sales reps never send an inaccurate proposal again.

Key considerations:

When in your sales process are proposals generated?

Consider what information needs to be collected before a proposal can be generated, and how and when that information is collected.

How complex are your proposals?

No matter how complex, you can build it. Merge data from external data sources such as an ERP, homegrown database, multiple Salesforce organizations, tables, images, rich text, charts, dashboards, custom fonts, watermarks, dynamic formulas, and global currencies.

What templates do you need?

Sophisticated data automation tools reduce administrative burden and redundancy by allowing you to show or hide content based on business rules. Users don't need a different template for every business case anymore, so the total number of templates can be reduced to the minimum. Administrators spend less time managing and updating templates, and sales reps spend less time scrolling through endless lists to find the best one to use.



Contracts

No one likes waiting. Yet, on average, it can take companies up to a month to create and approve a new contract. Will your prospects wait around patiently during that time or will they grow frustrated with the timeline and reconsider their investment?

Fact is, vendors who meet and exceed the expectations they've set for prospects and clients are likelier to win and retain the business. Providing buyers with fast, efficient, and error-free delivery of documents creates the foundation of a long-term, mutually beneficial relationship. Yet, for most sales organizations, contract preparation and approval is like quicksand, sucking up productivity gains and slowing down deals that are otherwise ready to close.

3.4 weeks: the average time required to create and approve a new contract.

(Source: Contract Management Statistics for Sales Leaders)

Why automate?

Accelerate and simplify

Instead of taking weeks, sales reps should be able to conclude contract negotiations in days, or even hours.

Reduce back-and-forth with legal If reps can access versions of your terms and conditions that your legal team has pre-approved and are available for every deal, they won't have to wait for approval on standard changes.

Stop scrutinizing versions

Reading through redlined contracts takes time and effort, and it's easy to miss minor changes. Reps need a simple way to compare versions of a document and submit redlining requests.

Track the important stuff

If important terms like contract length, payment information, or signing bonuses change during negotiation, the rep might not re-enter the new terms in Salesforce. That critical information is then essentially invisible when it's time to provide support or renew the contract.

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How does it work?

Generate contracts with a single click

Generating a new contract can be a simple, one-click process, just like generating a quote or proposal.

Manage standard terms and conditions

Standard terms and conditions are stored in a clause library, so reps can swap out pre-approved terms as needed. Basic changes take seconds, not days, and don't introduce a lot of new risk.

Keep track of every version

Document versions and related emails are automatically tracked, reducing errors and saving time.

Redlining made easy

Redlining tools track the changes a prospect made in Microsoft Word (whether or not they tracked changes), allowing simple one-click versioning, edits, and approvals right from Salesforce.

True-up for accurate reporting

True-up tools identify any accepted changes that correspond to merge fields in the original document, so important changes can be synced back to Salesforce, where they are available for reporting, customer service, and account management.

Key considerations:

What are your different contract templates?

Dynamic formatting allows contract sections to be shown or hidden based on Salesforce fields. Similar templates can be grouped into simpler, automated templates, cleaning up your template library and simplifying maintenance.

What terms and conditions are you regularly using?

If there are multiple, standard versions of particular contract terms, they can be reviewed by legal and saved in a pre-approved clause library to save time and unnecessary approvals during contract negotiation.

What information needed in the contract is already stored in Salesforce?

The more information that can be mapped from Salesforce fields, the faster the contract can be completed. Field changes can also be tracked back to Salesforce using the True-Up feature, to ensure accurate reporting.

Smith, Pierce. Contract Management Statistics for Sales Leaders. 2014.



Account plans

Whether your company currently develops detailed, multi-page strategic account plans or simple tactical one-pagers, account plans help properly align all the stakeholders who need (or want) to be involved in an account. Successful teams have found with a solid account plan, they're 29% more likely to identify new business opportunities and 55% more likely to produce new revenue growth. Account planning gets everyone on the same page and focuses everyone's efforts, maximizing the value of each interaction with the client.

> Sales teams can increase win rates by up to 50% when they apply a customer-centric approach to account planning management.

> > (Source: "The best approach to strategicaccount planning." CSO Insights. November, 2016.)

Why automate?

Gather all the information you need

One of the primary challenges in account planning is putting together the right data. If the data is in Salesforce, it often lives on multiple objects, spread across multiple views. Reps waste time drilling into different records, and it takes significant manual effort to prepare or update a plan.

Reduce error

With a manual process, changes have to be double-entered in Salesforce and the account plan document, then the document has to be redistributed to all the involved parties. It's too easy to lose track of versions or make mistakes updating different documents.

Don't lose track of the important stuff

When new information comes up, like new requirements, deadlines, or KPIs, it's often entered directly in the document and never makes it back into Salesforce. When it's time to renew the contract, your team is missing key information.

How does it work?

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Centralize the database, not the document

Reps should enter all information directly into Salesforce to ensure the "source of truth" – the CRM database – is always up-to-date so that live information is exposed to account and service teams.

Get today's information in today's document

Collaborators can update the source information when they learn something new, and reps can generate a new version of the account plan with a single click. Each version of the account plan uses real-time data from multiple disparate objects, so no one has to waste time clicking through different lists and records.

Design the perfect document

Templates incorporate key data with polished, on-brand formatting, in your preferred output format: PDF, Word, PowerPoint, and more.

Keep it current

New versions can be automatically emailed out to the sales team and any other key stakeholders. Versions and associated correspondence are also tracked in Salesforce, so no one loses track of the most up-to-date version of the document.

Key considerations:

What templates do your teams need?

If your organization utilizes different account planning strategies based on rep role, territory, deal size, or some other parameters, you may need multiple, purpose-built templates.

What information needs to be in an account plan?

If certain information was previously going directly into account plans, you'll need to add fields to track it in Salesforce. Remember, account plan information can live across multiple objects, including Accounts, Opportunities, Contacts, and custom objects.

What process and training changes will be required?

Reps who were building account plans manually will need to learn where to input data to generate accurate plans. It will be worth the effort when that data is kept up-to-date and available to everyone who needs it.



Project report cards

Whether you provide consulting, professional services, or software, you'll likely do some kind of project planning with your clients. It might be an implementation plan for your SaaS solution, a project roadmap for a rebranding effort, or a set of business KPIs across their five-year plan, but in every case it's important to have regular check-ins to review the plan, progress made, and next steps.

These report cards are invaluable to keeping projects on track and ensuring clients are satisfied with your work. But they can require a serious time investment to get right, and too many organizations end up losing touch with their accounts and losing track of customers' goals. This has a direct impact on customer satisfaction, which in turn affects on-going loyalty and future business: 56% of customers of business consulting firms would say the firm didn't fully deliver on their promises, and they weren't certain they'd still be working with the consultant two to three years down the line. Providing regular updates and closing the feedback loop is an important step in retaining those customers.

Why automate?

Invest time where it's most useful Without automation, your busy team has to take time to input numbers and notes into a review document-doubling their work when they're already tracking the same information in a project management suite or on spreadsheets.

Impress your customers and deepen the relationship

Manual copy-paste work increases the likelihood of error, which damages your reputation with clients. On top of that, the more time it takes your team to prepare for check-ins, the more likely they are to under-prepare or cancel the meeting altogether.

56% of business consulting firms don't fully deliver on their promises, according to their customers.

(Source: How Buyers Buy Management Consulting Services. Hinge Research Institute, RAIN Group.)

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How does it work?

Centralize your efforts

While Salesforce has been traditionally focused on CRM, it's evolved into a powerful project management tool through native improvements and sophisticated apps. Once that project management information is tracked in Salesforce – say, a list of deliverables with associated statuses, due dates, owners, and notes – it can be built into automated documents.

Send report cards on time, every time

Set the documents to automatically send to project collaborators and clients weekly, monthly, or at any other interval you please. Clients will appreciate the direct engagement, consistent updates, and transparency. Your professional services team will find satisfaction in being able to deliver on promises made and will be happy to have the time back that they spend building reports.

Key considerations:

What's your project update reporting cycle?

Identify your current project update cycle, and consider what cadence you'd like to maintain if you could. If clients' expectations are out of touch with reality by the end of a project, that's a telling sign that they weren't kept in the loop during planning and execution.

Where does your team manage projects and track deliverables?

If you're using a third-party project management tool, consider integrating it with Salesforce to centralize customer and project information in one place. This will simplify account management and make it easy to generate project status reports through Salesforce.

How much time does your team spend preparing project reports?

Look at where the bulk of that time is spent and identify the manual process pieces that could be eliminated with integration and automation.





Invoices

Congratulations, you've just closed a new deal! Nurturing and closing the deal were a major investment and now it's time to collect—but how do you do it? Manual processes get in the way of revenue attainment, as errors and duplicate invoices don't just slow the invoicing cycle, they damage your reputation in the process. After all, if you can't be trusted to produce accurate invoices, how can a customer trust you to deliver on your other promises?

When a payment deadline is approaching, just 16% of companies have automated processes for payment reminders on unpaid invoices. That means late and missed payments are likely to generate additional manual work for your team, and revenue is more likely to slip through the cracks. Invoice automation not only saves time, it boosts revenue attainment.

> 16% of companies have an automated process for payment reminders.

(Source: B2B Billing & Collections Guide: 15 Key Benchmark Survey Takeaways. Esker. 2015.)

Why automate?

Clarity and consistency

You need clear, consistent invoices that clients can easily read and understand.

Get it right the first time

Mistakes can be costly, both in terms of lost or delayed revenue and in terms of your reputation-duplicate invoices, invoices listing the wrong products, or inaccurate payment terms create problems for your customers and make your business look disorganized and unprofessional.

Save time and hassle

Your sales reps, admins, and accounting staff simply shouldn't have to spend time manually generating, updating, and sending invoices. There are many other tasks where they can use the time spent more productively.

How does it work?

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Generate invoices and receipts on your schedule

Build invoices that can be sent from Salesforce with a single click, use batch invoicing to send multiple invoices with a click. Use automated scheduling to send them on a pre-set cadence, or create a new workflow that sends an invoice automatically when an account is closed to eliminate clicks altogether!

Don't let anything slip through the cracks

Automate due date reminders and internal notifications for unpaid invoices to ensure that your team stays on top of potential issues. Automatically log activities in Salesforce so that you never accidentally double-send the same invoice or forget to update a field.

Invoices can be beautiful, too

Just like quotes and proposals, use dynamic, richly formatted templates to show or hide sections and dynamically group line items, ensuring that invoices are clear, well-formatted, and contain only the necessary information.

Key considerations:

When do you need to generate invoices?

Depending on your accounting processes, you may need to individually review details and generate each invoice one at a time. More likely, you can batch send invoices or even automate those batch sends, so invoices are always sent right on time.

Where is the information you need to generate invoices?

Document templates can pull information from multiple Salesforce objects into the same document, so any information stored in Salesforce (or any information that can be added to Salesforce with an integration) can be incorporated into your invoices.

Who receives invoices and how are they tracked in Salesforce?

Your automation design will depend on whether the invoice recipient is designated as a Contact, or as a field on the Account. Make sure you choose the most accurate email address and have a plan for keeping it up to date.

B2B Billing & Collections Guide: 15 Key Benchmark Survey Takeaways. Esker. 2015.





7 Renewals and business reviews

Nearly three-quarters of business customers would say they're not getting value from a majority of the technology products they've paid for. What's going to happen when those contract periods end? If you don't have a plan in place to demonstrate the value of your services, your customers may not be seeing it, and you may lose business at renewal time. Here's another way to look at it: increasing customer retention by just 5% can increase profits by 25–95%. Retention is by far the most efficient route to growth and demonstrating value lays the foundation for success. Investment in periodic business reviews and contract renewal preparation goes a long way, and teams can maximize that investment by automating as much of the process as possible.

> Increasing customer retention and engagement by 5% increases profits by up to 95%.

> > (Source: "Prescription for Cutting Costs." Bain & Company.)

Why automate?

Keep demonstrating value

Annual or quarterly business reviews that incorporate account performance and adoption data demonstrate the value of your products and services, reinforce your team's relationship with the customer, and provide an opportunity to collect important information about a client's current satisfaction, new opportunities, and pain points.

Dress to impress

Business reviews are an excellent opportunity to reinforce your brand image with personal attention and polished, customized presentations.

Set your team up for success

Without automation, account executives or customer success managers have to review the account's original contract, current performance, and potential future needs, then develop a customized presentation template and, if it's the account's renewal term, a contract renewal. Automation saves time and lets your team focus on engagement.

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How does it work?

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Include all of the important information

Incorporate business data from multiple Salesforce objects to report on project progress, subscription information, and product or services usage, such as SaaS user licenses or billed service hours.

One click and it's done

Document templates combine with the data that's already stored in Salesforce to generate presentations and renewal contracts with a single click. Include customized formatting, illuminating charts, and even images to truly personalize the presentation.

Key considerations:

What's your business review cycle?

Consider account value and tiers when preparing a business review strategy. Automation reduces the manpower required to prepare for each individual review so more customers can receive that personal touch. Identify preparation steps that currently require manual data entry, and eliminate them with automation.

What data do you use for business reviews?

Depending on how you're currently tracking adoption and value metrics, you may need to report across multiple Salesforce objects to bring them into business review documents. If the data lives outside of Salesforce altogether, you may need to integrate or periodically import that data.

Reichheld, Fred. "Prescription for Cutting Costs." Bain & Company. 2001.





Implement integrated, automated solutions for the win



Conga's Commercial Operations Suite is a comprehensive, end-to-end set of solutions to simplify and streamline the documents, quotes, and contracts that drive commerce. Thousands of businesses worldwide are already using Conga tools such as Conga Composer, Conga CLM, Conga Sign, and Conga Grid to streamline CLM processes, accelerate sales and contract cycles, and boost their bottom lines.

Conga Composer: document management tool for all your business use cases

- Use Composer to generate predefined documents with a single click, automatically log activities, save copies of files, and update fields in Salesforce.
- Merge data from any standard or custom object, or even from external sources such as an ERP or multiple Salesforce organizations.
- Distribute documents in your preferred document format, including Word, Excel, PowerPoint, PDF, or HTML emails, via any and all methods you need: immediate download, email attachments, Google Drive, Microsoft OneDrive, Salesforce attachments, Chatter files, and Content records.

Conga Contracts: simplified contract production and management

Streamline contract negotiation cycles using predefined templates, a preapproved clause library, and sophisticated redlining and version control with easy updates to key fields in Salesforce. Simplify contract approvals and ensure contract information is accurately synced back into Salesforce.

Conga Collaborate: agile online documents

Conga Collaborate allows you to build beautifully branded digital proposals in a snap, using pre-built templates. Your engaging, interactive documents help grab attention with rich media and pull in the latest, approved content. What's more, you can easily share documents with other stakeholders, collaborate in real-time with anyone inside or outside your company, and track how recipients engage with the documents you send. Get notifications of engagement and collect eSignatures–all leading to a faster sales cycle. Conga Collaborate integrates with a variety of CRMs for easy automation, and documents are safely stored in a secure cloud repository.

Conga Grid: grid-based data management

Simplify sales process and data management by bringing together important account information in a dynamic grid view. Sales reps can see all the important information about their accounts in one place and edit inline without clicking through to individual Salesforce records. Multi-layer filtering and batch edits take Grid a step further, creating an intuitive, spreadsheet-style editing tool directly within Salesforce.

Conga Sign: eSignature management

Get the signatures you need to finalize agreements quickly and securely with a fully integrated signature solution. Team members can view the status of all eSignature activities, including when recipients view and sign documents, to help reduce delays and understand where the process stands. All activity is tracked and updated in Salesforce to create an audit trail.



Gaining a strategic, competitive advantage

The times have changed. Teams need to be more efficient, consistent, and data-driven in order to be effective. With the right technology, you can leverage your Salesforce implementation to customize and automate workflows, present a consistent brand message, accelerate sales cycles, and improve customer engagement.

By automating your essential business documents, you can efficiently and effectively execute your sales strategies, customizing every process and every document to your specific needs. With everything managed centrally, templates, documents, and data are always right at your fingertips.

Your people, products, and strategies combine with the right technology for a real competitive advantage, as you accelerate your sales cycle, reduce error, and ensure your reps have the time they need for deep engagement with customers.





The **7** essential documents checklist

Automation can transform your organization from a slow, inefficient, and ineffective team into a more nimble, productive, and profitable machine. Here's a checklist of the seven essential documents to automate for the greatest impact on your sales velocity and team performance.

Automating your essential business documents helps your team gain efficiency and effectively execute your sales strategies, customizing every process and every document to your specific needs. With everything managed centrally, templates, documents, and data are always right at your fingertips.

Ready to see how Conga Composer can help your bottom line? Get your free demo today:

Free demo

The 7 essential documents to automate for business success

- 1. Pipeline reports and opportunity records: Remove data source limitations, expand data visibility, and streamline formatting for customized content and automated delivery.
- 2. Quotes and proposals: Save time and resources, maintain brand consistency, and create a paper trail by creating templates with dynamic fields and forms.
- 3. Contracts: Close business faster and reduce legal department scrutiny with standard terms and conditions, simple editing, and one-click delivery.
- 4. Account plans: Gain a 360-degree view of customer accounts, reduce data entry errors, and close the loop with Salesforce by centralizing data in a database and sending pre-scheduled reports.
- 5. Project report cards: Provide greater visibility into project progress and deliver what you promised by incorporating project data into a single document sent at regular intervals.
- 6. Invoices: Maintain brand consistency, improve accuracy, and eliminate manually created invoices with rich formatting, automated due date reminders, and scheduled invoicing.
- 7. Renewals & business reviews: Re-engage with satisfied customers to uncover new business opportunities or gain references and make a compelling business case for renewal with single, branded, custom project wrap-up reports.

About Conga

Conga, the Revenue Company, is the pioneer and market leader in Revenue Lifecycle Management. Its platform is chosen by the world's growth champions to accelerate the endto-end revenue lifecycle and achieve a Revenue Advantage. Conga brings Configure, Price, Quote, Contract Lifecycle Management, and Document Automation capabilities together on a single open platform that works with any ERP, any CRM, and any Cloud. Conga is born for the top line–powered by a unified revenue data model, complete revenue intelligence, and purpose-built AI–to help companies grow, protect, and expand their revenue.

Conga delivers a Revenue Advantage to over 10,000 customers and 6.4 million users around the world. More than 7 million contracts and 46 million quotes are generated annually with Conga. Founded in 2006, the company is headquartered in Broomfield, CO and has offices across the United States, India, and Ireland.

Visit <u>conga.com</u> for more information.



For more information

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