



EBOOK

Automated and integrated process for healthcare organizations

Eliminate inefficiencies, achieve compliance, and improve relationships with integrated and automated contract processes



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Navigating the everyday complexity of healthcare as a business

The healthcare and life sciences industries have always been sophisticated business ecosystems. They are made even more complex when we take into account changing regulations, new technology, and, most recently, the global pandemic. Legal and other teams in working in this environment are entrusted with the weighty tasks of managing contracts, risk, compliance, and performance standards.

But many teams continue to rely on inefficient, manual, paper-based processes. As a result, they struggle with information silos, slow contract lifecycles, little to no visibility, and inconsistent legal language. In a fast-moving digital world, continuing to use these methods no longer serves healthcare organizations in any meaningful way.

It's imperative for healthcare and life sciences organizations to find new, flexible ways to manage legal risk and stay compliant, while controlling costs. Organizations need end-to-end, automated solutions that speed up contract management, enable better collaboration across teams and systems, and maximize cost management. This will enable them to navigate an increasingly complex business landscape while freeing up resources to focus on delivering better patient care and outcomes.

>33.3%

of U.S. healthcare costs are spent on administration¹

64%

of companies across industries
don't have automation
that supports contract
management²¹

53%

of healthcare companies with automation solutions want to expand their capabilities³



Put technology to work

Even with the global push for greater efficiency across industries and sectors, many organizations in the healthcare industry lag behind when it comes to business process optimization. Without modern tools at hand, teams have to grapple with:

Inefficient document and contract processes

Manual processes require lots of time and effort, especially when it comes to creating and managing complex, multi-faceted contracts and agreements, such as those between payers and providers.

For example, Physician Participation Agreements and Business Associate Agreements (BAAs) contain a multitude of line items—like provider and service details, credentialing requirements, fee and reimbursement terms, rates obligations, and participating locations—that have to be filled in and updated.

Experts say 23% of legal work can be automated⁵

A typical contract process also requires human intervention at every step. Usually, it involves someone in legal poring over each detail and revision before sending the document to the other party to be scrutinized, approved, and possibly changed again. But there's no easy way for an administrator or other team member to make a change and update the contract in real time. Instead, any change requires sending it back to legal to go through the entire process all over again. There's also no way to make mass changes to a large number of contracts or take similar bulk actions to improve efficiency.

Manually creating, amending, updating, approving, and managing these documents is not only time-consuming and prone to error, but it's also costly. This is precisely the type of expensive, inefficient approach that leads to industry-wide spend on administration.

1.3x longer

Slow legal execution translates into 1.3x longer contract review cycles⁴



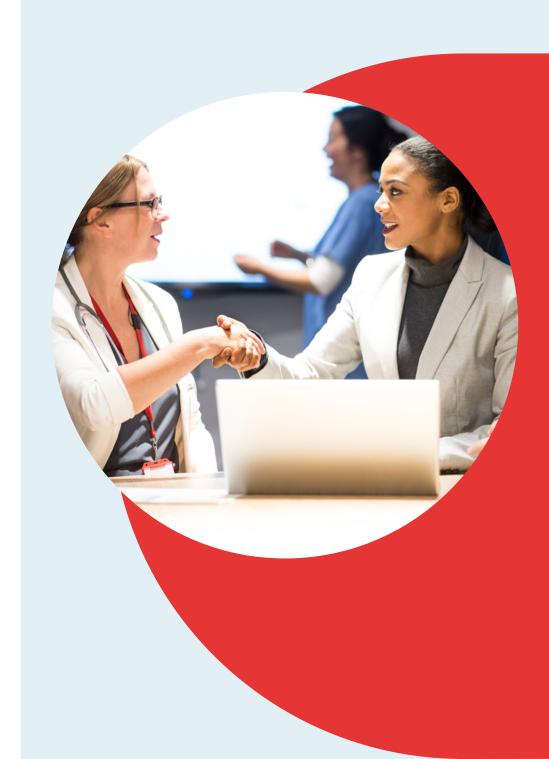
Disconnected tools and teams, disrupted visibility

Nearly every organization has a contract creation and approval process, a procurement and ordering process, and an onboarding process. But it's rare that these processes integrate and interconnect to synchronize and actually share information. This results in massive visibility gaps that increase the likelihood of errors, omissions, or contract delays.

For example, on the payer side, any time an insurance company onboards a new practice, business, partner, or physician, they have to manually replicate information by drawing data from different systems.

Even automation solutions can be disconnected from each other. An organization's legal team may use a contract lifecycle management (CLM) tool, while the procurement team uses their own software platform, and sales uses a CRM. But no team has visibility into the other's system, making it difficult to address friction or gaps in processes and reduce errors that occur during the contract lifecycle.

Without a centralized contract management tool, there's no way to store contract terms and details as metadata, making it more difficult to extract and report on the data as well as integrate it with connected systems. This prevents providers and payers from accurately accessing what they need, when they need it, and hurts their ability to serve customers of those connected systems, resulting in disputes, additional manual work, and compromised customer and vendor experiences.





Difficulties managing legal and regulatory risk

Managing risk is a top priority in the healthcare industry, but how this translates to contracts and documents is often messy and confusing.

Healthcare organizations must meet essential compliance requirements for:

HIPAA

- GDPR
- HITECH Act
- CCPA

ACA

Sunshine Act

JCAHO

Stark Law

Healthcare organizations must strictly adhere to myriad laws, regulations, and industry standards, including HIPAA, the HITECH Act, the Affordable Care Act, JCAHO, and GDPR. Compliance also requires a near-continual process of ensuring all clauses, terms, and obligations related to each law are standardized, updated and included for all documentation and processes, and that this occurs in the allotted time to meet critical deadlines.

But if there's no centralized and templated system for teams to intelligently search for, update, and reuse clauses and other legal language, it's much harder to mitigate risk and reduce liability.

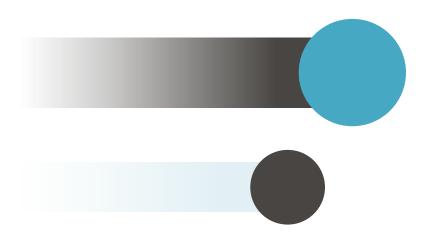




Greater efficiency, visibility, and control

A CLM solution like Conga that's built on or seamlessly integrates with related solutions—such as approvals and electronic signature, plus a CRM such as Salesforce—is particularly helpful in overcoming the challenges described above. It can break down silos across departments and create a more cohesive data model that results in greater efficiency, accuracy, and visibility for all teams that touch contracts within an organization.

Conga's solutions enable healthcare organizations to effectively gain control over and manage previously burdensome onboarding, contracting, and other documentation processes. Using a single, automated, up-to-date source of truth, payers and providers can manage vendor and customer relationships, performance, and contractual obligations while ensuring legal and regulatory compliance.



Conga's contract and lifecycle management solutions enable payers and providers at any stage of maturity to:

- Accelerate all contract processes, including changes and approvals, eliminate tedious tasks, and use self-service capabilities to improve overall contract efficiency
- Collaborate and negotiate rapidly using online comments and redlining
- Manage templates and clause libraries to ensure formatting and language consistency
- Ensure data accuracy across all systems, including claims, payments, and eligibility verification systems, and connect teams to the same real-time information
- Deliver a smoother onboarding and engagement experience that increases provider satisfaction
- Streamline collaboration between internal and external stakeholders to enable more effective provider relationships and vendor performance management
- Facilitate better risk management and ensure legal and regulatory compliance, including for emerging and changing regulations
- Search contracts and detect provisions and terms to prepare for uncertain events
- Track KPIs and gain insight into cycle times, clause usage, contract value, and more
- Do all of this from a secure, cloud-based platform with pointand-click configurationit possible to include tasks, approvals, automation, and guided experiences as parts of the process

Key use cases for Conga payer and provider solutions

- Force Majeure clause detection and management: In the wake of
 the pandemic, Force Majeure clauses have taken on new meaning.
 Conga's solutions allow healthcare organizations to build and update
 these clauses within contracts to protect against sudden, unforeseen
 disruptions and loss of business, should another health crisis or similar
 widespread emergency appear again.
- Performance management: Provider service agreements contain
 performance standards and obligations and milestones which often
 trigger fee disbursements. Conga's solutions enable greater visibility
 into and control over agreement obligations and performance criteria
 so providers can be driven to meet their contractual obligations and get
 reimbursed.
- Risk management: Risk can live anywhere, especially when error-prone humans and manual effort are involved. Through template standardization and risk language detection, Conga's automated solutions help organizations find, mitigate, and reduce risk across document processes and throughout the contract lifecycle to avoid costly compliance and other business issues.
- Data integrity management: With any number of software systems and technology tools in play at any given time, it's difficult for teams to find, let alone access the data they need, while also avoiding data duplication and corruption. Instead of hunting in multiple locations, Conga's solutions help to maintain a single source of truth that enables healthcare organizations to integrate with and access data across systems, making it easier for key teams to use and share essential information.
- Increased automation: The demand to improve efficiency in healthcare
 will only continue to increase. Conga's solutions automate critical
 processes and workflows to keep up with the industry's movement
 toward digital tools and lower operational costs. Enabling mass
 creation and updating of provider agreements, for example, significantly
 improves administrative efficiency and helps decrease spend.





Connect and simplify healthcare business processes

When critical business processes—such as onboarding, credentialing, relationship management, contract lifecycle management, rate management, and compliance—are integrated and streamlined, teams eliminate manual effort and tedious workflows. Conga's solutions replace inefficient, traditional processes for healthcare operations management with a suite of powerful tools and capabilities that speed up cycle times, improve visibility and control, and ensure compliance.

Just as important, healthcare organizations are able to redirect key resources to improve productivity and prioritize quality patient care—all of which are reflected in the bottom line.

As the pressure mounts to improve operational efficiency and offer higher-quality, consumer-focused care, healthcare organizations must respond. By adopting end-to-end, automated contract and lifecycle management solutions, healthcare organizations are positioned to grow and adapt to industry, market, and regulatory changes.

To learn more about how your organization can optimize and automate contract and lifecycle management with Conga, schedule a demo today.



Using Conga's solutions, healthcare providers and payers can potentially:









About Conga

Conga, the Revenue Company, is the pioneer and market leader in Revenue Lifecycle Management. Its platform is chosen by the world's growth champions to accelerate the endto-end revenue lifecycle and achieve a Revenue Advantage. Conga brings Configure, Price, Quote, Contract Lifecycle Management, and Document Automation capabilities together on a single open platform that works with any ERP, any CRM, and any Cloud. Conga is born for the top line-powered by a unified revenue data model, complete revenue intelligence, and purpose-built AI-to help companies grow, protect, and expand their revenue.

Conga delivers a Revenue Advantage to over 10,000 customers and 6.4 million users around the world. More than 7 million contracts and 46 million quotes are generated annually with Conga. Founded in 2006, the company is headquartered in Broomfield, CO and has offices across the United States, India, and Ireland. Visit conga.com for more information.

